

Financial Results for 3Q FY06/21 (July 1, 2020 to March 31, 2021) [Non-Consolidated]



Financial and Operating Results 3Q FY06/21

Forecasts for FY06/21

Key initiatives in FY06/21

Reference



Million von

3Q FY06/21 Overview of results, YoY comparison Sales and income increased Best historical net sales for 3Q

	3Q FY06/20	3Q FY06/21	Change	Percentage Change
Net sales	7,805	8,067	262	+3.4%
Operating income	585	678	93	+15.9%
Ordinary income	601	696	95	+15.8%
Net income	398	470	72	+18.1%

Top three clients, by sales YoY comparison



	1H	1H		Million yen
	FY06/20	FY06/21		
	Sales	Sales	Change	Main projects
1.DNP	1,590	1,217	(373)	TSP system (Smartphone payment), System operations(24/365), Payment Platform
2 System Integrator	200	992	792	FEP system and Fraud detection for new entry to the industry
3. Credit card company	338	836	498	Development and hardware sales for FEP replacement

3Q FY06/21 Net sales



- (+) Increased sales of Hardware for the replacement of FEP and fraud detection systems and Third-party products increased.
- (△) System Development declined, but compensated by the sales increase of Hardware and Third-party products.

 Million yen

3Q FY06/20 3Q FY06/21 Change **Net Sales** 262 7,805 8,067 **System** (672)4,382 3,710 **Development** 66 **Maintenance** 926 992 In-house products **60** 207 267 **Cloud service** 93 609 702 470 **Hardware** 869 1,339 Third-party 283 148 431 products (39)**Security products** 661 622

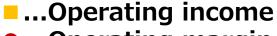
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3Q FY06/21 Operating income



- (+) Hardware and others sales increased. Improved stability of System Development projects.
- (\triangle) Decreased in sales of System Development

Million yen







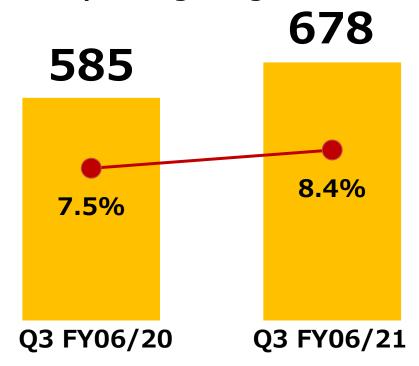
Reasons for changes

(Reasons for increase)

- Increased in sales of hardware and third-party products
- Improved quality of development products
- Improved profitability of information security business

(Reason for decrease)

Decreased in sales of System
 Development (in reaction to the large-scale project recorded in previous 6 period)





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FY06/21 Full-year Forecasts



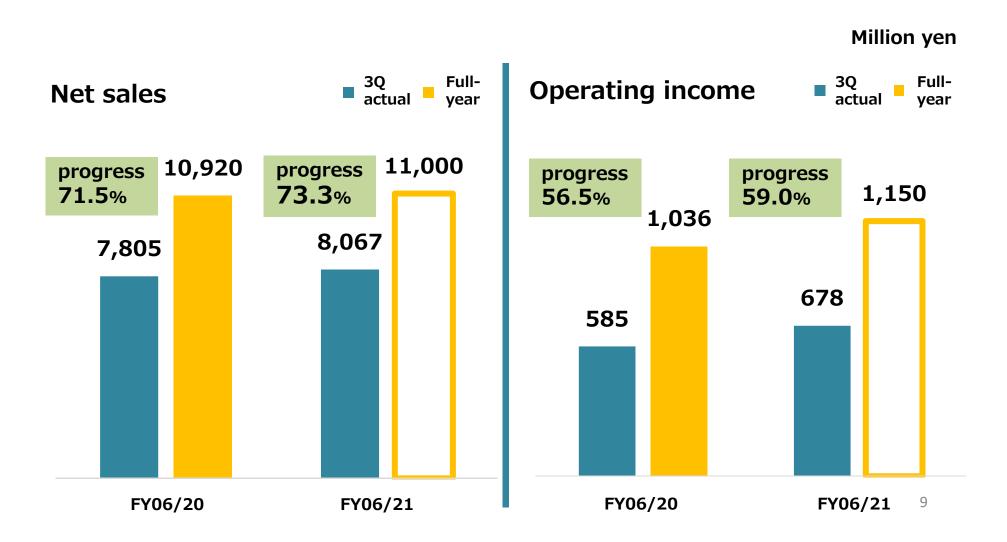
No revision to Full-year, increasing sales and income YoY.

	FY06/20 actual			FY06			
	3Q	4Q	Full-year	3Q Actual	4Q difference	Full-year	Change (Full- year)
Net sales	7,805	3,115	10,920	8,067	2,933	11,000	+0.7%
Operating income [OM]	585 (7.5%)	451 (14.5%)	1,036 (9.5%)	678 (8.4%)	472 (16.1%)	1,150 (10.5%)	+11.0%
Ordinary income [OM]	601 (7.7%)	473 (15.2%)	1,074 (9.8%)	696 (8.6%)	494 (16.8%)	1,190 (10.8%)	+10.8%
Net income [NM]	398 (5.1%)	364 (11.7%)	762 (7.0%)	470 (5.8%)	350 (11.9%)	820 (7.5%)	+7.6%

3Q FY06/21 Progress on Full-year forecasts



Better progress rate than previous year results.

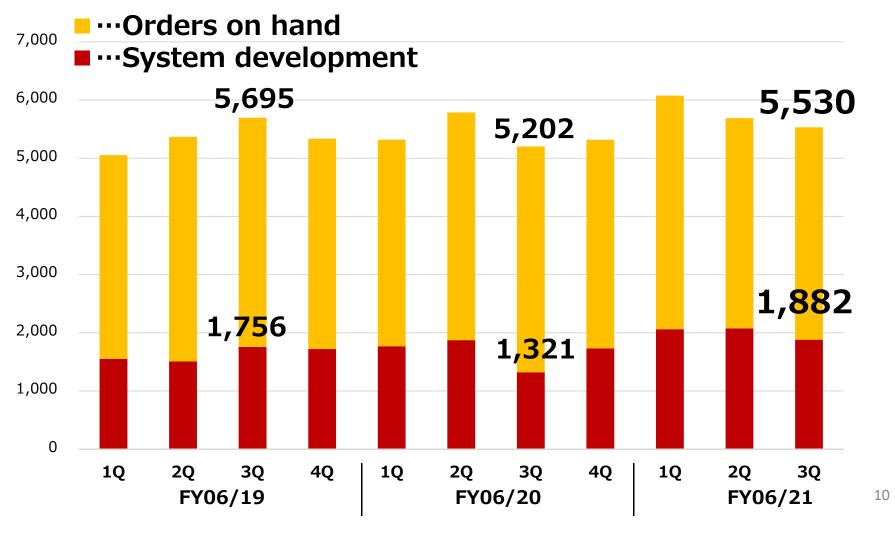


3Q FY06/21 Progress on Full-year forecasts



Million yen

Orders on hand keep higher level. System development order increased.



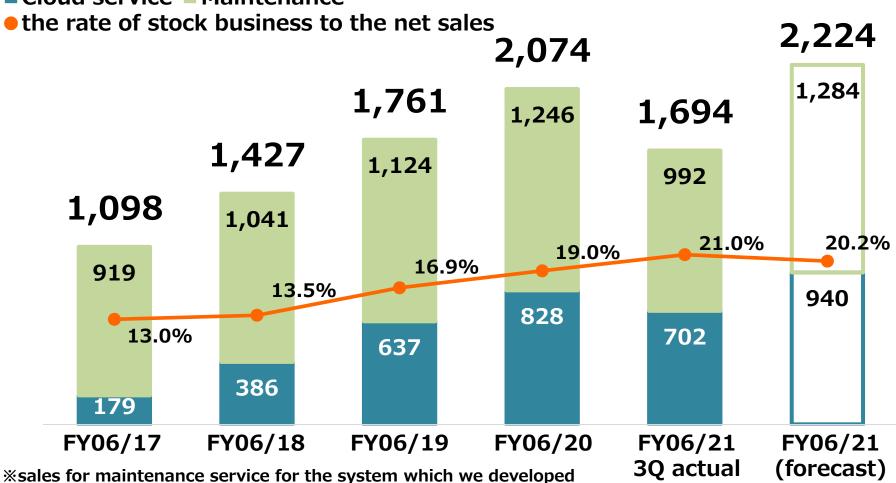
Business for financial industry Stock business steadily expanded.



Million yen

net sales of stock business





Impact of the COVID-19 pandemic



(Countermeasures)

- Basic policy : Continue operations
- Set out to promote diverse working way
- ⇒ Established telework environment for all employees and staff (IT infrastructure)
- * As of today, 4 persons tested positive (2 employees, 2 subcontractors) ⇒ No negative impact to our business

(Impact on business)

- 3Q results : No impact
- 4Q forecasts: Slight uncertainty
 (Depends on customers' circumstances, under unchanged major trend)



Financial and Operating Results 3Q FY06/21 Forecasts for FY06/21

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Medium-term business plan

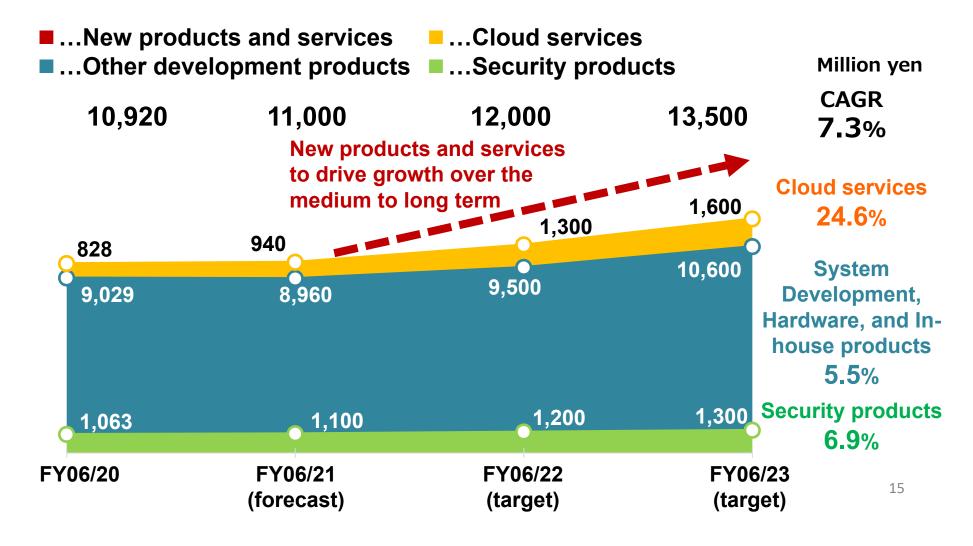


Million von

FY06/23 targets:
Net sales of JPY13.5bn,
operating income of JPY1.5bn.
Aiming 15% Operating Margin in longer term.

					Million yen
	FY06/20 (actual)	FY06/21 (Forecast)	FY06/22 (target)	FY06/23 (target)	CAGR
Net sales	10,920	11,000	12,000	13,500	7.3%
Operating income [OM]	1,036 [9.5%]		1,250 [10.4%]	1,500 [11.1%]	13.1%

Medium-term business plan Net sales Cloud service, new products and services to drive expansion

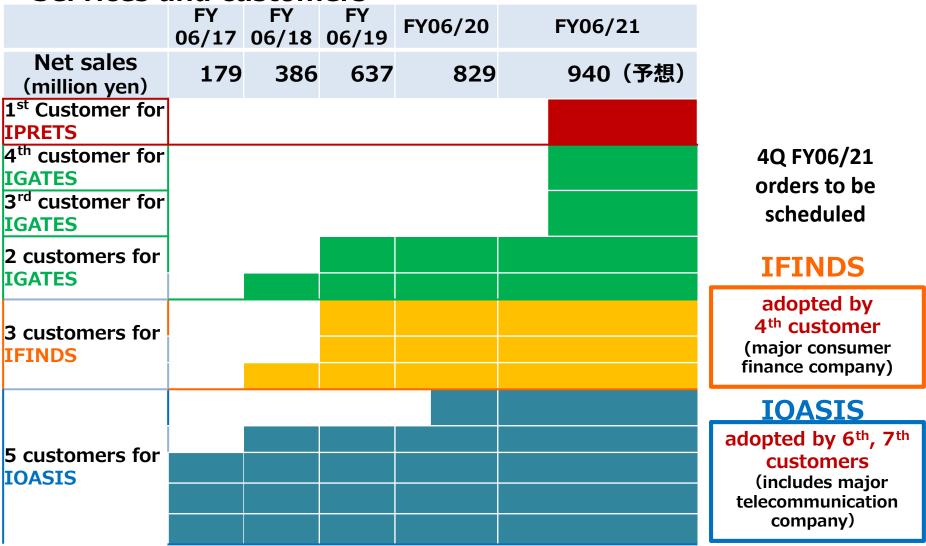


FY06/21 Cloud service business



increasing IOASIS need and emerging large-scale projects

Services and customers



IOASIS: Acquiring operation **IGATES**: Switching gateway

IFINDS: Fraud detection **IPRETS**: Point system





cloud service

For growth in the long term, accelerate investment in new business in specific domains Providing as

<new business development to tackle in FY06/21>

Shared-use front- end processing system	Provide Shared-use front-end processing system based on knowledge and experience of FEP system, our strength.
Integrated security platform	Develop integrated platform where users receive optimized security function depending on their environment.
Next-generation fraud detection system	In addition to making existing fraud detection efficient, provide as cloud service Fraud detection with AI technology .
Analyzing media platform	Create new pilar business by making use of technical knowledge of FPGA acquired through developing 'EoM', IP monitoring solution for broadcasters.

Initiatives towards new business (expanding domain)



1"Cloud-First"

Acquire cloud technology and utilize it for our product infrastructure to respond to the changing needs of customers.

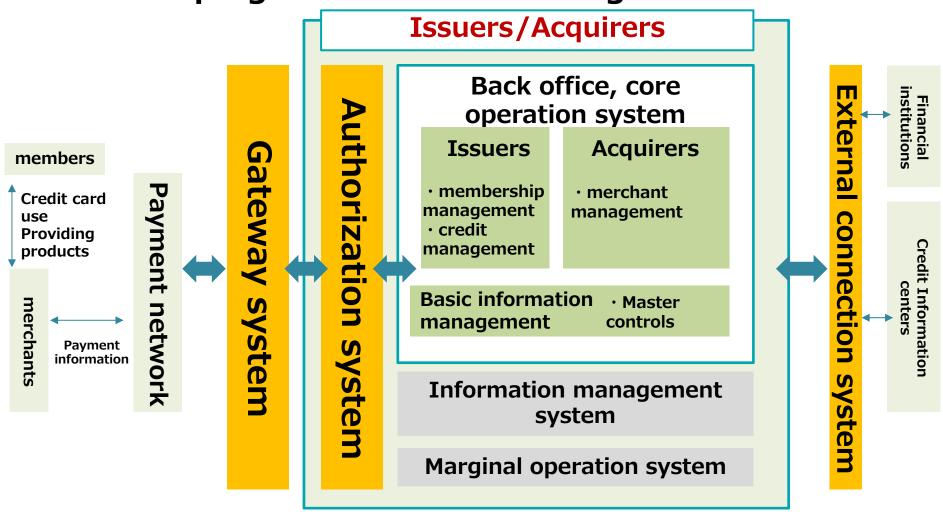
- 1. Acquire the knowledge of public cloud
- 2. Plan to transfer current cloud service infrastructure to the public cloud

Expand the business scale in co-creation ways by deepening relationship with customers. Aim for expanding cloud service overseas primarily.

Initiatives towards new business (expanding domain)



2 FEP system
Developing new service utilizing authorization data



----FEP (Front End Processing) system

Initiatives towards new business (expanding domain)



3 Security products

Strengthen sales activities to capture the market needs.

Expecting to increase the net sales YoY.



Meet the increasing demand for prevention from internal information leakage, and enhance functions



Protect unknown attacks
Integrate with Microsoft products

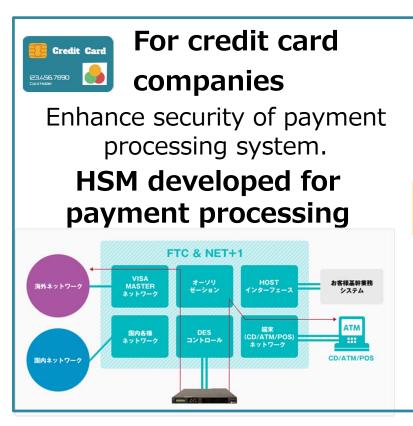
Respond to emerging needs with spread of telework and cloud use and PPAP issue.

Initiatives towards new business (Broadening application of technology)

4 HSM (new product for the automobile industry)

Enhance security of IoT devices utilizing HSM Apply the knowledge of HSM for payments business to

automobile industry.



67 mn yen →94 mn yen (forecast) For automobile industry Enhance security of Connected cars. **ECU** encryption key management system (HSM)

FY06/20→FY06/21

HSM: Hardware Security Module

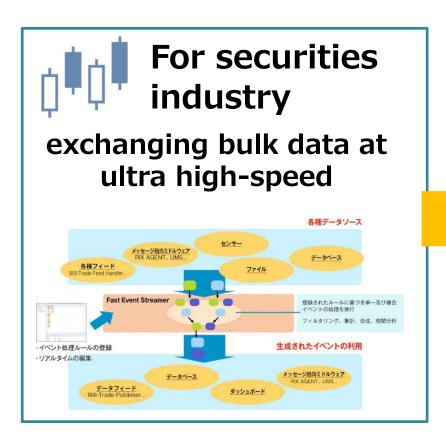
Initiatives towards new business (Broadening application of technology)



5 EOM (new product for the broadcasting industry)

New system infrastructure to support IP-based broadcasting equipment.

Apply the knowledge of processing bulk data and ultra high-speed transmission for securities industry to broadcasting industry.



Aim for building 1 billion business For broadcasting industry Monitoring each IP flow to improve quality of broadcasting

New business development utilizing existing and new technologies



Provide new solution for business domains requiring realtime and ultra high-speed bulk data processing with technology and knowledge of acceleration and analysis.



Human resources development



Improve technical skills and innovative creativity

Build foundation of human resources

supporting growth



Strengthen sustainability efforts



Pursue 'better working environment' and 'job satisfaction', and realize <u>self-organized workstyle</u>.

Improvement of the social value

Foster awareness of social contribution and sense of ownership

Respect diversity Foster camaraderie

- Promote sustainability
- Work actively on ESG issues
 →to fit SDGs
 - Enhance promotional ...
 activities(internal/external

Accelerate communication Realize self-organized workstyle

Better working environment

- Promote women's empowerment
- Establish self-organized workstyle and work environment with new normal
- Improve conditions based on employee satisfaction surveys

Job satisfaction

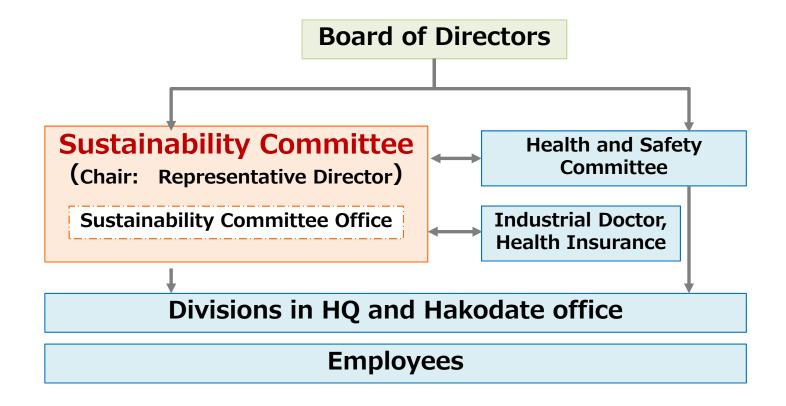
- Operate personnel evaluation system prioritizing results
- Amendment of Act on Stabilization of employment of Elderly Persons→promote senior's opportunity
- Establish process evaluation method [KPI]

Strengthen sustainability efforts



Establish Sustainability Committee

- Aim to increase the sustainability of the business while contributing to the sustainable development of society.
- CEO as the chairman promotes company-wide activities.



Promote Health and productivity management







Achieve sustainable growth by maintaining and improving the health of employees

<Declaration of Health and productivity management adopted in Board of Directors>
We will promote initiatives for our employees to remain healthy both physically and mentally.

<Future plan>
For obtaining 'Health and productivity
Management Organization' and 'White 500'
promoted by METI,
newly establish Health and Productivity
Management Working Group.

Summary



Results

- 3Q (cumulative): Sales and income increased YoY with best historical net sales for 3Q.
- Full-year (forecasts): No revision for Full-year forecast proceeding as initially planned.

Initiatives for growth

- Respond to increasing opportunities for cloud services with spread of cashless payment.
- Strengthen security product sales activities to capture to the market needs.

Management foundation

- Enhance the development of human resources for future growth.
- Establish Sustainability Committee and promote Health and productivity management.



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FY06/21 Full-year Forecasts



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FY06/21: Forecasts Sales by segment category



FY06/21						
	3Q Actual	Forecast	Progress rate	Flow		
Net sales	8,067	11,000	73.3%			
System development	3,710	5,362	69.2%	Flow		
Maintenance	992	1,284	77.3%	Stock		
In-house products	267	397	67.3%	Flow		
Cloud services	702	940	74.7%	Stock		
Hardware	1,339	1,494	89.6%	Flow		
Third-party products	431	423	101.9%	Flow		
Security products	622	1,100	56.5%	Flow		
Operating income	678	1,150	59.0%			

X Categories with contracts that allow us to record sales of a fixed amount on a regular basis are shown as "Stock".

Otherwise, categories with contracts that are not stationary in terms of the amount and timing are shown as "Flow".

Historical net sales (Stock/Flow)



	FY06/17	FY06/18	FY06/19	FY06/20	FY06/21 (Forecast)
Stock	1,098	1,427	1,761	2,074	2,224
(YoY)		30.0%	23.4%	17.8%	7.2%
Flow	7,371	9,176	8,682	8,846	8,776
(YoY)		24.5%	(5.4%)	1.9%	(0.8%)
Rate of Stock	13.0%	13.5%	16.9%	19.0%	20.2%

Cloud service



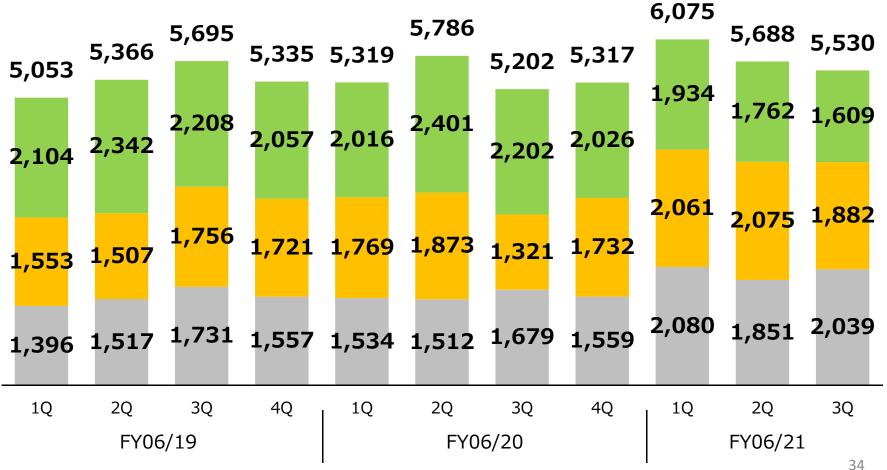
Initial FY06/21 forecast for sales of cloud services (service charge)

		FY06/20	FY06/21				
		Full-year	1Q	2Q	3Q	4Q	Full-year
Net	Initial plan		224	235	235	246	940
sales	Actual	828	224	246	232		
Gross	Initial plan		(14)	(10)	(29)	(22)	(75)
profit	Actual	(24)	(37)	(12)	(28)		
	■ IPRETS	0	0	<u>1</u>	<u>1</u>	<u>1</u>	<u>1</u>
No. of custo-	■ IGATES	2	2	<u>4</u>	<u>4</u>	<u>4</u>	<u>4</u>
mers	IFINDS	3	3	3	3	3	3
	■ IOASIS	5	5	5	5	5	5

Orders on hand



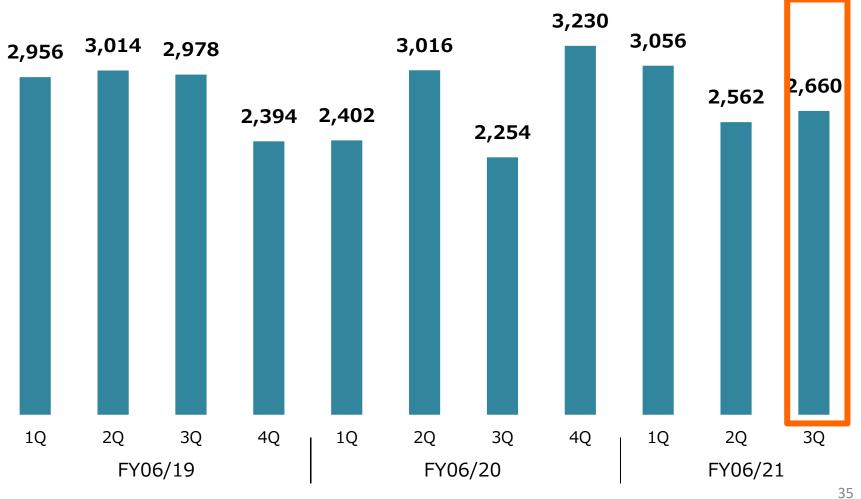
- ...Cloud service business
- Software development
- ...Other



Amount of orders









Million ven

3Q FY06/21 Overview of results, YoY comparison Sales and income increased Best historical net sales for 3Q

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Net income	398	470	72	+18.1%

3Q FY06/21 Sales by categories



- (+) Increased sales of Hardware and Third-party products Solid growth of Cloud service.
- (△) System Development declined, but compensated by other sales increase.

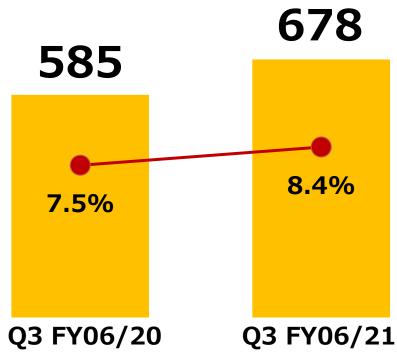
Million yen 3Q FY06/20 3Q FY06/21 Change 262 **Net sales** 7,805 8,067 (672)**System Development** 3,710 4,382 **Maintenance** 926 66 992 60 **In-house products** 207 267 Cloud service 93 609 702 **Hardware** 1,339 869 470 Third party products 148 431 283 (39) **Security products** 661 622 93 **Operating income** 585 678

3Q FY06/21 Operating income



- (+) Hardware and others sales increased. Improved stability of System Development projects.
- (△) Decreased in sales of System Development.





+93

YoY

Reasons for changes

(Reasons for increase)

- Increased in sales of hardware and third-party products
- Improved quality of development products
- Improved profitability of information security business

(Reason for decrease)

Decreased in sales of System
 Development (in reaction to the large-scale project recorded in previous period)

3Q FY06/21 production costs



	FY06/20					FY06/21	
	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Materials cost	13,473	15,597	10,163	4,078	4,890	6,337	8,255
Labor cost	669,478	677,925	676,878	705,015	708,202	739,778	712,358
Expenses	322,071	324,894	324,855	333,834	363,448	353,011	368,936
Subcontracting cost	636,415	679,101	640,094	603,288	581,894	546,583	565,629
Total manufacturing cost	1,641,439	1,697,518	1,651,991	1,646,216	1,658,435	1,645,711	1,655,180
Work in progress (beginning of period)	626,309	741,783	839,812	460,178	381,557	515,004	503,982
Work in progress (end of period)	741,783	839,812	460,178	381,557	515,004	503,982	534,449
Transfer to other accounts	166,499	136,522	150,296	142,737	100,020	87,206	124,252
Cost of sales	1,359,465	1,462,967	1,881,328	1,582,100	1,424,967	1,569,526	1,500,459

3Q FY06/21 SG&A expenses

20 EV06/20

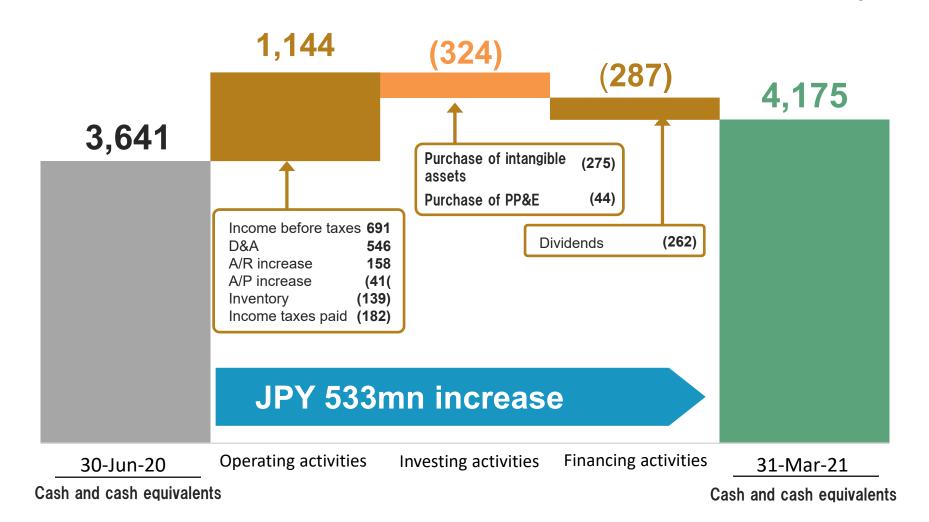


	FY06/20				FY06/21		
	1Q	2Q	3Q	4Q	1Q	2Q	3Q
Salaries	302,437	294,538	295,482	342,620	287,425	323,927	312,972
Training and recruiting	13,243	18,471	18,739	6,860	5,321	17,463	13,352
Rent	21,204	17,334	17,849	18,116	17,621	17,615	17,918
Advertising	9,917	8,219	2,088	1,463	1,586	4,239	3,228
R&D	4,914	6,344	13,371	7,179	8,723	22,254	19,250
Depreciation and amortization	8,826	9,148	9,969	11,010	9,457	9,952	10,291

	3Q FY06/20	3Q FY06/21	Change	Million yen
SG&A	1,436	1,477	+41	•
	(breakdown)	Increase in salaries	+32	
		Training and recruiting	(14)	
		Advertising		
	Rese	earch and development	+26	
		Others	+8	40

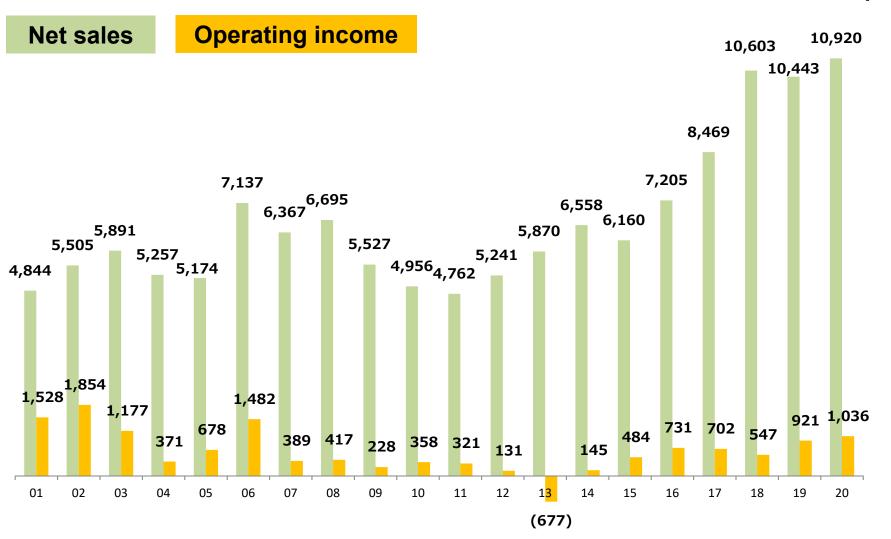
3Q FY06/21 Cash flows





Historical performance

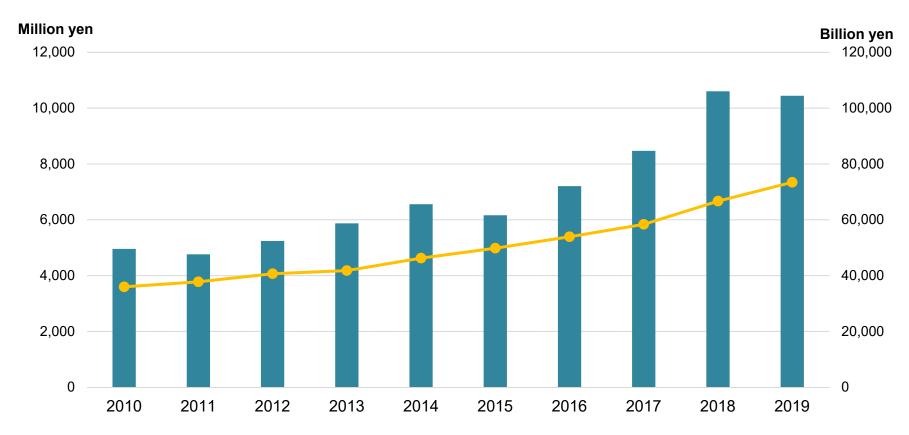




(Reference) Relationship between company performance and credit card use



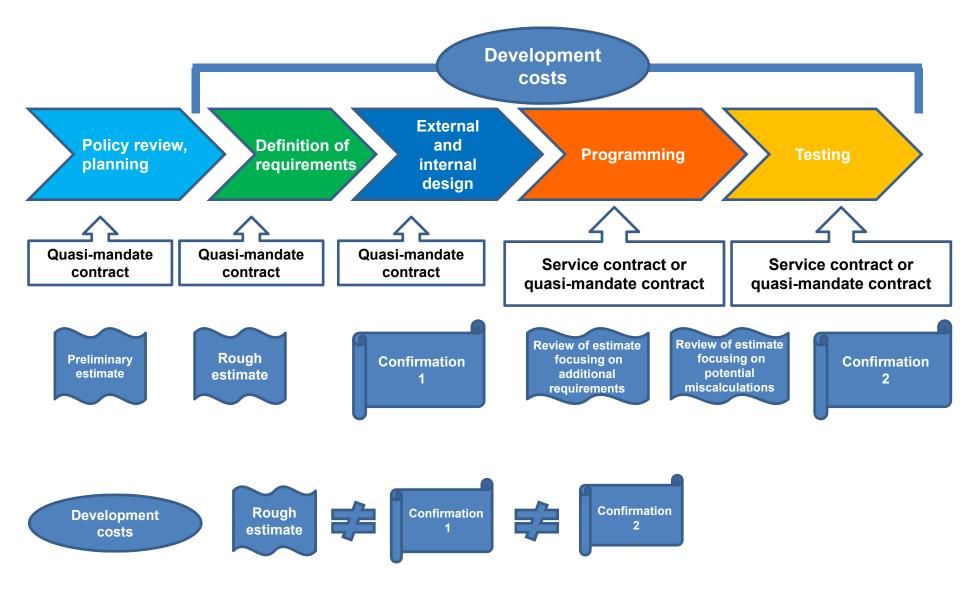
- Net sales (left-hand scale): CAGR of 8.6%
- Expenditure on credit card shopping (right-hand scale): CAGR of 8.2%



Source: Compiled from "Credit Statistics of Japan (2019)," Japan Consumer Credit Association Consolidated results are shown for the company's net sales through FY06/15.

(Reference) System development process, contract types, and accuracy of estimates





Company overview



As of December 31,2020

Established December 27, 1984

Location Kayabacho Tower, 1-21-2 Shinkawa, Chuo-ku, Tokyo

Employees 437

Parent company Dai Nippon Printing Co., Ltd. (50.61%)

Capital stock JPY843.75k

Shares outstanding 26,340,000 Shareholders 10,122

	Ownership (%)		% of shareholders
Individuals, others	36.06%	Individuals, others	98.35%
Japanese financial institutions	8.56%	Japanese financial institutions	0.15%
Other Japanese corporations	51.09%	Other Japanese corporations	0.44%
Foreign corporations	2.30%	Foreign corporations	0.76%
Japanese securities firms	1.82%	Japanese securities firms	0.29%
Treasury stock	0.17%	Treasury stock	0.01%



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Intelligent Wave Inc.

Management Planning Office E-mail: ir_info@iwi.co.jp